

Financial Monthly Report February 2023

Contents

I.	Financial and Operating Highlights	3
II.	Current Month Income Statement vs. Budget vs. Prior Year	4
III.	YTD Income Statement vs. Budget vs. Prior Year	5
IV.	MD&A	6
V.	Balance Sheet	7
\/I	Cash Flow	Q

I. Financial and Operating Highlights

A) Month

Financial Summary	Actual	Budget	Variation	%	2022	Variation	%
<u>Values in US\$ Thousands</u>							
Revenues	364	448	(83)	-19%	388	(23)	-6%
Variable costs	181	245	(65)	-26%	192	(12)	-6%
Margin	184	203	(19)	-9%	195	(11)	-6%
EBITDA	(45)	12	(57)	-467%	144	(189)	-131%
Net Income	(106)	(124)	18	-14%	62	(168)	-272%
Operational Data	Actual	Budget	Variation	%	2022	Variation	%
Thermal Business		_					
Cold Water Sales (GWh-t)	3.0	2.9	0.1	2.9%	2.9	0.1	3.1%
Hot Water Sales (GWh-t)	0.7	0.6	0.0	1.3%	0.6	0.0	1.6%
Steam Sales (GWh-t)	0.1	0.1	0.1	94.8%	0.1	0.1	116.79
Cold Water avg. sales price (\$/MWh)	116.0	115.4	0.6	0.5%	112.9	3.0	2.7%
Hot Water avg. sales price (\$/MWh)	121.4	121.3	0.1	0.0%	120.9	0.4	0.4%
Steam avg. sales price (\$/MWh)	88.7	88.9	(0.2)	-0.2%	93.0	(4.3)	-4.6%
Electric Energy Purchase (GWh)	0.8	0.8	(0.0)	-2.7%	0.8	(0.0)	-0.6%
MMBTU Consumption	684	1,021	(338)	-33.1%	765	(81)	-10.69
Electric Mobility EV	1						
Energy Sales (MWh)	63	72	(9)	-12.0%	39	24	60.4%
Energy avg. sales price (\$/MWh)	306	375	(69)	-18.4%	322	(16)	-4.9%
Chargers Installed in month	11	9	2	22.2%	8	3.0	37.5%
	1		E .			,	
B) Year to date Financial Summary	Actual	Budget	Variation	%	2022	Variation	%
Values in US\$ Thousands	Actual	Buuget	Vallation	70	2022	Vallation	/0
Revenues	744	942	(198)	-21.0%	743	1	0.1%
Variable costs	367	535	(168)	-21.0%	331	36	11.0%
Margin	377	407	(30)	-7.4%	412	(35)	-8.6%
EBITDA	48	64	` '	-7.4%	276		-82.6%
Net Income	40	04	(16)				
	(244)	(200)				(228)	
Tet mome	(344)	(208)	(136)	65.4%	(49)	(228)	
	(344) Actual	(208) Budget					
Operational Data Thermal Business	Actual	Budget	(136) Variation	65.4% %	(49) 2022	(295) Variation	601.9%
Operational Data Thermal Business Cold Water Sales (GWh-t)	Actual 6.3	Budget 6.0	(136) Variation 0.3	65.4% % 4.5%	(49) 2022 6.0	(295) Variation 0.3	601.99 % 4.6%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t)	6.3 1.3	6.0 1.4	(136) Variation 0.3 (0.1)	65.4% % 4.5% -5.7%	(49) 2022 6.0 1.4	(295) Variation 0.3 (0.1)	601.99 % 4.6% -5.5%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t)	6.3 1.3 0.3	6.0 1.4 0.1	(136) Variation 0.3 (0.1) 0.2	65.4% % 4.5% -5.7% 121.5%	(49) 2022 6.0 1.4 0.1	(295) Variation 0.3 (0.1) 0.2	601.99 % 4.6% -5.5% 138.19
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh)	6.3 1.3 0.3 114.4	6.0 1.4 0.1 115.2	(136) Variation 0.3 (0.1) 0.2 (0.8)	65.4% % 4.5% -5.7% 121.5% -0.7%	(49) 2022 6.0 1.4 0.1 111.6	(295) Variation 0.3 (0.1) 0.2 2.8	601.99 % 4.6% -5.5% 138.19 2.5%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh)	6.3 1.3 0.3 114.4 119.4	6.0 1.4 0.1 115.2 119.6	(136) Variation 0.3 (0.1) 0.2 (0.8) (0.2)	65.4% % 4.5% -5.7% 121.5% -0.7% -0.2%	(49) 2022 6.0 1.4 0.1 111.6 116.5	(295) Variation 0.3 (0.1) 0.2 2.8 2.9	601.99 % 4.6% -5.5% 138.19 2.5% 2.5%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh)	Actual 6.3 1.3 0.3 114.4 119.4 88.2	6.0 1.4 0.1 115.2 119.6 88.9	(136) Variation 0.3 (0.1) 0.2 (0.8) (0.2) (0.7)	65.4% % 4.5% -5.7% 121.5% -0.7% -0.2% -0.8%	(49) 2022 6.0 1.4 0.1 111.6 116.5 91.0	(295) Variation 0.3 (0.1) 0.2 2.8 2.9 (2.8)	601.99 % 4.6% -5.5% 138.19 2.5% 2.5% -3.1%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh)	Actual 6.3 1.3 0.3 114.4 119.4 88.2 1.7	6.0 1.4 0.1 115.2 119.6 88.9 1.8	(136) Variation 0.3 (0.1) 0.2 (0.8) (0.2) (0.7) (0.1)	65.4% 4.5% -5.7% 121.5% -0.7% -0.2% -0.8% -4.4%	(49) 2022 6.0 1.4 0.1 111.6 116.5 91.0 1.7	(295) Variation 0.3 (0.1) 0.2 2.8 2.9 (2.8) (0.0)	601.99 % 4.6% -5.5% 138.19 2.5% 2.5% -3.1% -0.2%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption	Actual 6.3 1.3 0.3 114.4 119.4 88.2	6.0 1.4 0.1 115.2 119.6 88.9	(136) Variation 0.3 (0.1) 0.2 (0.8) (0.2) (0.7)	65.4% % 4.5% -5.7% 121.5% -0.7% -0.2% -0.8%	(49) 2022 6.0 1.4 0.1 111.6 116.5 91.0	(295) Variation 0.3 (0.1) 0.2 2.8 2.9 (2.8)	601.99 % 4.6% -5.5% 138.19 2.5% 2.5% -3.1% -0.2%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption Electric Mobility EV	Actual 6.3 1.3 0.3 114.4 119.4 88.2 1.7 2,001	6.0 1.4 0.1 115.2 119.6 88.9 1.8 2,480	(136) Variation 0.3 (0.1) 0.2 (0.8) (0.2) (0.7) (0.1) (479)	65.4% 4.5% -5.7% 121.5% -0.7% -0.2% -0.8% -4.4% -19.3%	(49) 2022 6.0 1.4 0.1 111.6 116.5 91.0 1.7 1,781	(295) Variation 0.3 (0.1) 0.2 2.8 2.9 (2.8) (0.0) 220.0	601.99 % 4.6% -5.5% 138.19 2.5% 2.5% -3.1% -0.2% 12.4%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption Electric Mobility EV Energy Sales (MWh)	Actual 6.3 1.3 0.3 114.4 119.4 88.2 1.7 2,001	6.0 1.4 0.1 115.2 119.6 88.9 1.8 2,480	(136) Variation 0.3 (0.1) 0.2 (0.8) (0.2) (0.7) (0.1) (479)	65.4% 4.5% -5.7% 121.5% -0.7% -0.2% -0.8% -4.4% -19.3%	(49) 2022 6.0 1.4 0.1 111.6 116.5 91.0 1.7 1,781	(295) Variation 0.3 (0.1) 0.2 2.8 2.9 (2.8) (0.0) 220.0	601.99 % 4.6% -5.5% 138.19 2.5% -3.1% -0.2% 12.4% 64.7%
Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption Electric Mobility EV Energy Sales (MWh) Energy avg. sales price (\$/MWh)	Actual 6.3 1.3 0.3 114.4 119.4 88.2 1.7 2,001	6.0 1.4 0.1 115.2 119.6 88.9 1.8 2,480	(136) Variation 0.3 (0.1) 0.2 (0.8) (0.2) (0.7) (0.1) (479)	65.4% 4.5% -5.7% 121.5% -0.7% -0.2% -0.8% -4.4% -19.3%	(49) 2022 6.0 1.4 0.1 111.6 116.5 91.0 1.7 1,781	(295) Variation 0.3 (0.1) 0.2 2.8 2.9 (2.8) (0.0) 220.0	601.9%

II. Current Month Income Statement vs Budget and vs Prior Year

P&L		монтн							
US\$000	Actual	Budget	Variation	Var (%)	Prior year	Variation	Var (%)		
Revenues									
Thermal Energy Sales	341	417	(76)	-18%	341	(0)	0%		
E-mobility Sales	19	31	(12)	-38%	13	6	50%		
Software Sales	-	-	-	0%	33	(33)	-100%		
Other Revenues	4	-	4	0%	0	4	1558%		
Total Revenues	364	448	(83)	-19%	388	(23)	-6%		
Variable Costs									
Fuel ¹	-	(20)	20	-100%	-	-	0%		
Purchase of Energy ²	(170)	(211)	41	-19%	(186)	17	-9%		
Purchase of Energy E-mobility	(11)	(14)	3	-23%	(6)	(5)	76%		
Other Variable Cost	-	-	-	0%	-	-	0%		
Total Variable Costs	(181)	(245)	65	-26%	(192)	12	-6%		
Variable Margin	184	203	(19)	-9%	195	(11)	-6%		
Labor Cost	(23)	(30)	7	-25%	(11)	(12)	112%		
O&M	(79)	(85)	6	-8%	(8)	(71)	883%		
Head Office G&A	(127)	(75)	(52)	70%	(32)	(95)	296%		
Total Fixed Costs	(229)	(190)	(38)	20%	(51)	(178)	350%		
EBITDA	(45)	12	(57)	-467%	144	(189)	-131%		
D&A	(141)	(125)	(16)	12%	(96)	(45)	47%		
Net Interest Expense	(3)	-	(3)	0%	(1)	(2)	241%		
Exchange (Gain) Loss	(1)	-	(1)	0%	12	(13)	-109%		
Other (Income) Expense	(0)	-	(0)	0%	-	(0)	0%		
Income before taxes	(191)	(113)	(77)	68%	59	(250)	N/A		
Income Tax	84	(11)	95	-884%	3	81	2762%		
Net income	(106)	(124)	18	-14%	62	(168)	-272%		

¹ Additional Fuel Cost of US\$20 thousand reflected as a credit note in Thermal Energy Sales.

 $^{^{2}}$ Additional Energy Purchase of US\$85 thousand reflected as credit note in Thermal Energy Sales.

III. YTD Income Statement vs Budget and vs Prior Year

P&L	YTD						
US\$000	Actual	Budget	Variation	Var (%)	Prior year	Variation	Var (%)
Revenues							
Thermal Energy Sales	699	877	(178)	-20%	684	15	2%
E-mobility Sales	40	65	(24)	-37%	25	15	60%
Software Sales	-	-	-	0%	33	(33)	-100%
Other Revenues	4	-	4	0%	0	4	1243%
Total Revenues	744	942	(198)	-21%	743	1	0%
Variable Costs							
Fuel ¹	(0)	(49)	49	-99%	-	(0)	0%
Purchase of Energy ²	(351)	(456)	105	-23%	(321)	(30)	9%
Purchase of Energy E-mobility	(16)	(30)	14	-47%	(10)	(6)	62%
Other Variable Cost	-	-	-	0%	-	-	0%
Total Variable Costs	(367)	(535)	168	-31%	(331)	(36)	11%
Variable Margin	377	407	(30)	-7%	412	(35)	-9%
Labor Cost	(45)	(60)	15	-25%	(21)	(24)	115%
O&M	(122)	(125)	3	-2%	(31)	(91)	295%
Head Office G&A	(162)	(159)	(3)	2%	(84)	(77)	92%
Total Fixed Costs	(329)	(343)	14	-4%	(136)	(193)	142%
EBITDA	48	64	(16)	-25%	276	(228)	-83%
D&A	(287)	(250)	(36)	15%	(192)	(94)	49%
Net Interest Expense	(7)	-	(7)	0%	(2)	(5)	285%
Exchange (Gain) Loss	(21)	-	(21)	0%	6	(26)	-453%
Other (Income) Expense	(0)	-	(0)	0%	0	(0)	-100%
Income before taxes	(266)	(186)	(80)	43%	88	(354)	-402%
Income Tax	(77)	(21)	(56)	260%	(137)	60	-44%
Net income	(344)	(208)	(136)	65%	(49)	(295)	602%

¹ Additional Fuel Cost of US\$39 thousand reflected as a credit note in Thermal Energy Sales.

 $^{^{2}}$ Additional Energy Purchase of US\$194 thousand reflected as credit note in Thermal Energy Sales.

IV. MD&A

Key drivers for Income Statement variations vs Budget and other relevant discussions:

i. Month

- i) Thermal Margin was US\$14 thousand lower than budgeted due to lower unitary margin by 12%.
- ii) Evergo's margin was US\$9 thousand lower than budgeted explained by the table below:

Month	Actual	Budget	Variation	Var (%)
EV Margin				
Unitary Margin (\$/MWh)	0.13	0.24	(0.11)	-45%
Energy Sold (MWh)	63.1	71.7	(8.6)	-12%
Total Margin	8	17	(9)	-51%

- iii) Higher Head Office expenses mainly explained by: a) US\$92 thousand higher tax expenses due to the company's capital increase; partially offset by: b) US\$29 thousand lower other G&A expenses relating to Evergo Dominicana regarding travel expenses and representation; c) US\$6 thousand lower marketing expenses; d) US\$2 thousand lower technology expenses relating to Microsoft subscriptions, Evergo's webpage and annual maintenances.
- *iv)* US\$7 thousand lower labor costs mainly explained by lower salary expenses.

ii. <u>Year-to-date</u>

- i) Thermal Margin was US\$24 thousand lower than budgeted due to lower unitary margin by 11%.
- ii) Evergo's margin was US\$10 thousand lower than budgeted explained by the table below:

YTD	Actual	Budget	Variation	Var (%)
EV Margin				
Unitary Margin (\$/MWh)	0.19	0.23	(0.04)	-19%
Energy Sold (MWh)	130.7	149.4	(18.8)	-13%
Total Margin	25	35	(10)	-29%

iii) US\$15 thousand lower labor costs mainly explained by lower salary expenses.

Variable Margin by Thermal Station

Thermal contribution to	Revenues	Variable Costs	Variable Margin
TS01-TS02 Club Med	375	(137)	238
TS03 Hilton	185	(116)	69
TS04 Vista Sol	139	(98)	41
Total	699	(351)	348

V. Balance Sheet

Balance Sheet (US\$000)	Feb-23	Dec-22
Assets		
Cash and Cash Equivalents	433	466
Accounts Receivable	748	565
Inventory	661	866
Other Current Assets	2,239	1,802
Total Current Assets	4,081	3,699
Net PP&E	11,605	11,890
Right of use assets	361	369
Other non-current assets	102	104
Total Assets	16,149	16,062
Liabilities and Equity		
Current Portion of LTD	-	-
Accounts Payable	545	1,210
Tax payable	264	99
Lease liabilities short-term	36	36
Other Current Liabilities	92	88
Total Current Liabilities	938	1,432
Long-term debt	-	-
Related Parties LT Payable	7,251	6,228
Lease liabilities long-term	396	402
Deferred Income tax	300	382
Other non-current liabilities	25	36
Total Liabilities	8,911	8,480
Share Capital	9,564	9,564
Retained Earnings	(2,326)	(1,982)
Total shareholders' equity	7,238	7,582
Non-controlling interest	-	-
Total Liabilities and Equity	16,149	16,062

VI. Cash Flow

Cash Flow (US\$000)	Jan-23	Feb-23	2023 YTD	Budget YTD
Income before tax	(76)	(191)	(266)	(85)
Adjustments to conciliate the net income to the net cash				
Depreciation and amortization	145	140	285	149
(Increase) decrease in other assets	4	2	6	-
Net change in working capital	703	(397)	307	354
Taxes paid	(5)	(5)	(10)	(10)
Net cash provided by operating activities	771	(450)	321	407
Acquisition/sale of property, plant and equipment ¹	(276)	(72)	(348)	(338)
Net cash used in investing activities	(276)	(72)	(348)	(338)
Debt obtained	-	-	-	-
Equity funding	-	-	-	2,500
Lease payments	(3)	(3)	(6)	-
Dividends paid in cash	-	-	-	-
Net cash (used in) provided by financing activities	(3)	(3)	(6)	2,500
Net Decrease (Increase) in cash during the month	492	(525)	(33)	2,569
Cash and cash equivalents at the beginning of the period	466	958	466	190
Cash and cash equivalents at the end of the month	958	433	433	2,759

¹Detailed CAPEX figures explained by the table below:

YTD CAPEX by Business Line (US\$000)	Actual	Budget
Evergo	286	179
Thermal	62	159
Total	348	338