

**Financial Monthly Report** 

June 2023

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# I. Financial and Operating Highlights

A) Month

A) Month							
Financial Summary	Actual	Budget	Variation	%	2022	Variation	%
Values in US\$ Thousands							
Revenues	630	688	(58)	-8%	576	54	9%
Variable costs	280	350	(70)	-20%	315	(35)	-11%
Margin	350	338	12	3%	261	89	34%
EBITDA	114	183	(70)	-38%	110	4	3%
Net Income	(60)	43	(103)	-242%	6	(67)	-1084%
Operational Data	Actual	Budget	Variation	%	2022	Variation	%
Thermal Business							
Cold Water Sales (GWh-t)	5.4	4.9	0.5	10.4%	5.5	(0.1)	-1.5%
Hot Water Sales (GWh-t)	0.6	0.7	(0.0)	-4.0%	0.7	(0.0)	-4.0%
Steam Sales (GWh-t)	0.1	0.1	0.0	24.7%	0.1	0.0	24.7%
Cold Water avg. sales price (\$/MWh)	111.6	111.4	0.2	0.2%	121.7	(10.2)	-8.3%
Hot Water avg. sales price (\$/MWh)	117.4	117.7	(0.4)	-0.3%	127.0	(9.6)	-7.6%
Steam avg. sales price (\$/MWh)	91.0	89.1	1.9	2.1%	102.0	(11.0)	-10.8%
Electric Energy Purchase (GWh)	1.3	1.2	0.0	3.5%	1.4	(0.1)	-6.5%
MMBTU Consumption	1,009	1,149	(140)	-12.2%	741	268	36.1%
Electric Mobility EV	8					ı	
Energy Sales (MWh)	93	93	(0)	-0.1%	60	33	54.2%
Energy avg. sales price (\$/MWh)	322	375	(53)	-14.1%	330	(8)	-2.4%
Chargers Installed in month	6	11	(5)	-45.5%	7	(1.0)	-14.3%
	8		2			t	
R) Voor to data							
B) Year to date	Actual	Budget	Variation	%	2022	Variation	%
Financial Summary	Actual	Budget	Variation	%	2022	Variation	%
Financial Summary  Values in US\$ Thousands	8		*			1	
Financial Summary  Values in US\$ Thousands  Revenues	3,015	3,407	(392)	-11.5%	2,753	263	9.5%
Financial Summary  Values in US\$ Thousands  Revenues  Variable costs	3,015 1,359	3,407 1,850	(392) (491)	-11.5% -26.5%	2,753 1,422	263 (63)	9.5% -4.5%
Financial Summary  Values in US\$ Thousands  Revenues  Variable costs  Margin	3,015 1,359 1,657	3,407 1,850 1,558	(392) (491) 99	-11.5% -26.5% 6.3%	2,753 1,422 1,330	263 (63) 326	9.5% -4.5% 24.5%
Financial Summary  Values in US\$ Thousands  Revenues  Variable costs  Margin  EBITDA	3,015 1,359 1,657 383	3,407 1,850 1,558 469	(392) (491) 99 (85)	-11.5% -26.5% 6.3% -18.2%	2,753 1,422 1,330 727	263 (63) 326 (343)	9.5% -4.5% 24.5% -47.2%
Financial Summary  Values in US\$ Thousands  Revenues  Variable costs  Margin  EBITDA  Net Income	3,015 1,359 1,657 383 (551)	3,407 1,850 1,558 469 (358)	(392) (491) 99 (85) (192)	-11.5% -26.5% 6.3% -18.2% 53.7%	2,753 1,422 1,330 727 81	263 (63) 326 (343) (631)	9.5% -4.5% 24.5% -47.2% -782.9%
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# II. Current Month Income Statement vs Budget and vs Prior Year

P&L				MONTH			
US\$000	Actual	Budget	Variation	Var (%)	Prior year	Variation	Var (%)
Revenues							
Thermal Energy Sales	562	633	(72)	-11%	556	5	1%
E-mobility Sales	30	40	(10)	-26%	19	11	55%
Software Sales	-	15	(15)	-100%	-	-	0%
Other Revenues	38	-	38	0%	0	38	3339991%
Total Revenues	630	688	(58)	-8%	576	54	9%
Variable Costs							
Fuel <sup>1</sup>	(1)	(21)	21	-96%	-	(1)	0%
Purchase of Energy <sup>2</sup>	(260)	(310)	51	-16%	(305)	45	-15%
Purchase of Energy E-mobility	(19)	(19)	(0)	1%	(10)	(9)	84%
Other Variable Cost	(1)	-	(1)	0%	-	(1)	0%
Total Variable Costs	(280)	(350)	70	-20%	(315)	35	-11%
Variable Margin	350	338	12	3%	261	89	34%
Labor Cost	(83)	(33)	(50)	153%	(20)	(63)	319%
O&M	(89)	(54)	(36)	66%	(94)	5	-5%
Head Office G&A	(63)	(68)	4	-6%	(37)	(27)	73%
Total Fixed Costs	(236)	(155)	(81)	53%	(151)	(85)	57%
EBITDA	114	183	(70)	-38%	110	4	3%
D&A	(137)	(130)	(7)	5%	(100)	(37)	37%
Net Interest Expense	(4)	-	(4)	0%	(4)	(0)	6%
Exchange (Gain) Loss	7	-	7	0%	(0)	8	-1601%
Other (Income) Expense	(1)	-	(1)	0%	0	(1)	-92826%
Income before taxes	(20)	53	(74)	-138%	6	(26)	N/A
Income Tax	(40)	(11)	(30)	275%	(0)	(40)	40126%
Net income	(60)	43	(103)	-242%	6	(67)	-1084%

<sup>&</sup>lt;sup>1</sup> Additional Fuel Cost of US\$17 thousand reflected as a credit note in Thermal Energy Sales.

 $<sup>^{2}</sup>$  Additional Energy Purchase of US\$127 thousand reflected as credit note in Thermal Energy Sales.

# III. YTD Income Statement vs Budget and vs Prior Year

P&L				YTD			
US\$000	Actual	Budget	Variation	Var (%)	Prior year	Variation	Var (%)
Revenues							
Thermal Energy Sales	2,591	3,162	(572)	-18%	2,616	(25)	-1%
E-mobility Sales	153	215	(62)	-29%	101	52	52%
Software Sales	170	30	140	468%	33	137	413%
Other Revenues	101	-	101	0%	3	98	3279%
Total Revenues	3,015	3,407	(392)	-12%	2,753	263	10%
Variable Costs							
Fuel <sup>1</sup>	(2)	(138)	136	-99%	(6)	5	-71%
Purchase of Energy <sup>2</sup>	(1,247)	(1,612)	365	-23%	(1,375)	128	-9%
Purchase of Energy E-mobility	(85)	(99)	15	-15%	(38)	(47)	124%
Other Variable Cost	(25)	-	(25)	0%	(3)	(22)	695%
Total Variable Costs	(1,359)	(1,850)	491	-27%	(1,422)	63	-4%
Variable Margin	1,657	1,558	99	6%	1,330	326	25%
Labor Cost	(416)	(182)	(234)	129%	(88)	(329)	375%
O&M	(433)	(416)	(16)	4%	(288)	(145)	50%
Head Office G&A	(424)	(490)	66	-14%	(228)	(196)	86%
Total Fixed Costs	(1,273)	(1,089)	(184)	17%	(604)	(669)	111%
EBITDA	383	469	(85)	-18%	727	(343)	-47%
D&A	(849)	(763)	(86)	11%	(599)	(250)	42%
Net Interest Expense	(25)	-	(25)	0%	(22)	(4)	18%
Exchange (Gain) Loss	15	-	15	0%	20	(4)	-23%
Other (Income) Expense	2	-	2	0%	9	(7)	-78%
Income before taxes	(473)	(294)	(180)	61%	135	(609)	-450%
Income Tax	(77)	(64)	(13)	20%	(55)	(23)	41%
Net income	(551)	(358)	(192)	54%	81	(631)	-783%

<sup>&</sup>lt;sup>1</sup> Additional Fuel Cost of US\$110 thousand reflected as a credit note in Thermal Energy Sales.

<sup>&</sup>lt;sup>2</sup> Additional Energy Purchase of US\$623 thousand reflected as credit note in Thermal Energy Sales.

### IV. MD&A

Key drivers for Income Statement variations vs Budget and other relevant discussions:

### i. Month

- i) Thermal Margin was in line with budget.
- ii) Evergo's margin was US\$11 thousand lower than budgeted explained by the table below:

Month	Actual	Budget	Variation	Var (%)
EV Margin				
Unitary Margin (\$/MWh)	0.12	0.23	(0.11)	-49%
Energy Sold (MWh)	92.5	92.6	(0.1)	0%
Total Margin	11	22	(11)	-49%

- **iii)** US\$50 thousand higher labor costs mainly explained by unbudgeted personnel entries in Evergo Dominicana as well as higher rent allowance expenses due to timing impact.
- iv) Higher O&M expenses mainly explained by: a) US\$18 thousand higher electric chargers' maintenance expenses (brigades); b) US\$13 thousand higher repair and maintenance expenses in thermal platforms; c) US\$4 thousand higher other thermal maintenance expenses.

### ii. Year-to-date

- *i)* US\$140 thousand higher software sales mainly explained by a new implementation contract with CAASD to measure and invoice water supply.
- ii) Thermal Margin was US\$70 thousand lower than budgeted due to lower unitary margin by 8%.
- iii) Evergo's margin was US\$47 thousand lower than budgeted explained by the table below:

YTD	Actual	Budget	Variation	Var (%)
EV Margin				
Unitary Margin (\$/MWh)	0.15	0.23	(0.09)	-37%
Energy Sold (MWh)	466.0	496.4	(30.5)	-6%
Total Margin	68	116	(47)	-41%

- iv) US\$234 thousand higher labor costs mainly explained by unbudgeted personnel entries in Evergo Dominicana as well as higher rent allowance expenses due to timing impact.
- v) Lower Head Office expenses mainly due to: a) US\$48 thousand lower insurance expenses explained by timing impact as the larger portion of the expense was budgeted for April 2023; b) US\$32 thousand lower local rent expenses; c) US\$9 thousand lower telephone expenses; partially offset by: d) US\$21 thousand higher outsourced services expenses.

### **Variable Margin by Thermal Station**

Thermal contribution to	Revenues	Variable Costs	Variable Margin	Budget
TS01-TS02 Club Med	1,317	(460)	857	964
TS03 Hilton	778	(433)	345	251
TS04 Vista Sol	495	(355)	140	197
Total	2,591	(1,249)	1,342	1,412

# V. Balance Sheet

Balance Sheet (US\$000)	Jun-23	Dec-22
<u>Assets</u>		
Cash and Cash Equivalents	796	466
Accounts Receivable	1,139	565
Inventory	1,387	866
Other Current Assets	2,597	1,802
Total Current Assets	5,920	3,699
Net PP&E	11,558	11,890
Right of use assets	476	369
Other non-current assets	101	104
Total Assets	18,054	16,062
<u>Liabilities and Equity</u>		
Current Portion of LTD	-	-
Accounts Payable	455	1,210
Tax payable	202	99
Lease liabilities short-term	42	36
Other Current Liabilities	147	88
Total Current Liabilities	847	1,432
Long-term debt	<del>-</del>	-
Related Parties LT Payable	9,341	6,228
Lease liabilities long-term	509	402
Deferred Income tax	263	382
Other non-current liabilities	47	36
Total Liabilities	11,007	8,480
Share Capital	9,564	9,564
Retained Earnings	(2,517)	(1,982)
Total shareholders' equity	7,047	7,582
Non-controlling interest	-	
Total Liabilities and Equity	18,054	16,062

# VI. Cash Flow

Cash Flow (US\$000)	Q1	Apr-23	May-23	Jun-23	2023 YTD	Budget YTD
Income before tax	(414)	9	(49)	(20)	(473)	21
Adjustments to conciliate the net income to the net cash						
Depreciation and amortization	425	140	142	136	843	448
(Increase) decrease in other assets	8	2	2	2	13	-
Net change in working capital	296	202	(177)	693	1,014	679
Taxes paid	(15)	(33)	(57)	(4)	(109)	(96)
Net cash provided by operating activities	300	320	(140)	807	1,288	1,052
Acquisition/sale of property, plant and equipment <sup>1</sup>	(480)	(262)	(81)	(115)	(938)	(2,796)
Net cash used in investing activities	(480)	(262)	(81)	(115)	(938)	(2,796)
Debt obtained	_	_	-	-	_	_
Equity funding	-	-	-	_	-	2,500
Lease payments	(9)	(3)	(4)	(4)	(19)	-
Dividends paid in cash	-		-	-	-	-
Net cash (used in) provided by financing activities	(9)	(3)	(4)	(4)	(19)	2,500
Net Decrease (Increase) in cash during the month	(188)	55	(225)	689	331	756
Cash and cash equivalents at the beginning of the period	466	277	333	108	466	190
Cash and cash equivalents at the end of the month	277	333	108	796	796	946

<sup>&</sup>lt;sup>1</sup>Detailed CAPEX figures explained by the table below:

YTD CAPEX by Business Line (US\$000)	Actual	Budget
Thermal	411	2,070
Evergo	484	726
Vehicle Purchase	42	-
Other	1	-
Total	938	2,796