

Financial Monthly Report April 2023

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I. Financial and Operating Highlights

A) Month

| Financial Summary | Actual | Budget | Variation | % | 2022 | Variation | % |
|---|---|---|---|---|--|--|---|
| <u>Values in US\$ Thousands</u> | | | | | | | |
| Revenues | 623 | 561 | 62 | 11% | 467 | 156 | 33% |
| Variable costs | 237 | 308 | (71) | -23% | 249 | (12) | -5% |
| Margin | 386 | 253 | 133 | 53% | 218 | 168 | 77% |
| EBITDA | 130 | 29 | 100 | 342% | 108 | 21 | 20% |
| Net Income | (15) | (109) | 94 | -86% | 14 | (29) | -202% |
| Operational Data | Actual | Budget | Variation | % | 2022 | Variation | % |
| Thermal Business | | | | | | | |
| Cold Water Sales (GWh-t) | 3.9 | 3.8 | 0.1 | 2.5% | 3.8 | 0.1 | 2.5% |
| Hot Water Sales (GWh-t) | 0.7 | 0.7 | (0.0) | -5.2% | 0.7 | (0.0) | -5.2% |
| Steam Sales (GWh-t) | 0.1 | 0.1 | 0.0 | 41.7% | 0.1 | 0.0 | 48.0% |
| Cold Water avg. sales price (\$/MWh) | 114.6 | 114.7 | (0.1) | -0.1% | 120.2 | (5.5) | -4.6% |
| Hot Water avg. sales price (\$/MWh) | 120.1 | 120.3 | (0.2) | -0.2% | 126.1 | (6.0) | -4.8% |
| Steam avg. sales price (\$/MWh) | 91.7 | 88.8 | 2.9 | 3.3% | 99.0 | (7.3) | -7.4% |
| Electric Energy Purchase (GWh) | 1.0 | 1.0 | (0.1) | -7.9% | 1.0 | (0.0) | -4.2% |
| MMBTU Consumption | 1,189 | 1,168 | 21 | 1.8% | 945 | 244 | 25.8% |
| Electric Mobility EV | • | | • | | | • | |
| Energy Sales (MWh) | 77 | 83 | (6) | -7.0% | 55 | 22 | 40.1% |
| Energy avg. sales price (\$/MWh) | 311 | 375 | (64) | -17.0% | 331 | (20) | -6.0% |
| Chargers Installed in month | 3 | 7 | (4) | -57.1% | 6 | (3.0) | -50.0% |
| B) Year to date | • | | • | | | , | |
| 2, | | | | | | | |
| Financial Summary | Actual | Budget | Variation | % | 2022 | Variation | % |
| Financial Summary Values in US\$ Thousands | Actual | Budget | Variation | % | 2022 | Variation | % |
| Financial Summary Values in US\$ Thousands Revenues | | | 8 | -13.0% | | Variation 165 | % 10.0% |
| Values in US\$ Thousands | 1,803 808 | 2,073 | (270) | | 2022 1,639 829 | 165 | |
| Values in US\$ Thousands Revenues Variable costs | 1,803 | | 8 | -13.0% | 1,639 | 8 | 10.0% |
| Values in US\$ Thousands Revenues | 1,803 808 | 2,073 1,150 | (270) (343) | -13.0% -29.8% | 1,639 829 | 165 (22) | 10.0% |
| Values in US\$ Thousands Revenues Variable costs Margin | 1,803 808 996 178 | 2,073 1,150 923 161 | (270) (343) 73 16 | -13.0% -29.8% 7.9% | 1,639 829 809 | 165 (22) 186 (279) | 10.0% -2.6% 23.0% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income | 1,803 808 996 178 (478) | 2,073 1,150 923 161 (386) | (270) (343) 73 16 (92) | -13.0% -29.8% 7.9% 10.2% 23.8% | 1,639 829 809 456 15 | 165 (22) 186 (279) (492) | 10.0% -2.6% 23.0% -61.1% -3316.1% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data | 1,803 808 996 178 | 2,073 1,150 923 161 | (270) (343) 73 16 | -13.0% -29.8% 7.9% 10.2% | 1,639 829 809 456 | 165 (22) 186 (279) | 10.0% -2.6% 23.0% -61.1% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business | 1,803 808 996 178 (478) | 2,073 1,150 923 161 (386) Budget | (270) (343) 73 16 (92) Variation | -13.0% -29.8% 7.9% 10.2% 23.8% | 1,639 829 809 456 15 | 165 (22) 186 (279) (492) Variation | 10.0% -2.6% 23.0% -61.1% -3316.1% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) | 1,803 808 996 178 (478) Actual | 2,073 1,150 923 161 (386) Budget | (270) (343) 73 16 (92) Variation | -13.0% -29.8% 7.9% 10.2% 23.8% % | 1,639 829 809 456 15 2022 | 165 (22) 186 (279) (492) Variation | 10.0% -2.6% 23.0% -61.1% -3316.1% % |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) | 1,803 808 996 178 (478) Actual | 2,073 1,150 923 161 (386) Budget | (270) (343) 73 16 (92) Variation | -13.0% -29.8% 7.9% 10.2% 23.8% % | 1,639 829 809 456 15 2022 | 165 (22) 186 (279) (492) Variation | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) | 1,803 808 996 178 (478) Actual | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 | (270) (343) 73 16 (92) Variation | -13.0% -29.8% 7.9% 10.2% 23.8% % 1.6% -4.8% 87.7% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) | -13.0% -29.8% 7.9% 10.2% 23.8% % 1.6% -4.8% 87.7% -0.6% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 119.3 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 119.9 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) (0.6) | -13.0% -29.8% 7.9% 10.2% 23.8% % 1.6% -4.8% 87.7% -0.6% -0.5% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 121.0 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) (1.7) | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% -1.4% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 119.3 89.2 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 119.9 88.9 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) (0.6) 0.4 | -13.0% -29.8% 7.9% 10.2% 23.8% % 1.6% -4.8% 87.7% -0.6% -0.5% 0.4% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 121.0 95.2 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) (1.7) (6.0) | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% -1.4% -6.3% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 119.3 89.2 3.7 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 119.9 88.9 3.9 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) (0.6) 0.4 (0.2) | -13.0% -29.8% 7.9% 10.2% 23.8% % 1.6% -4.8% 87.7% -0.6% -0.5% 0.4% -6.3% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 121.0 95.2 3.8 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) (1.7) (6.0) (0.1) | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% -1.4% -6.3% -2.6% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 119.3 89.2 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 119.9 88.9 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) (0.6) 0.4 | -13.0% -29.8% 7.9% 10.2% 23.8% % 1.6% -4.8% 87.7% -0.6% -0.5% 0.4% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 121.0 95.2 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) (1.7) (6.0) | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% -1.4% -6.3% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption Electric Mobility EV | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 119.3 89.2 3.7 3,857 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 119.9 88.9 3.9 4,856 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) (0.6) (0.4 (0.2) (998) | -13.0% -29.8% 7.9% 10.2% 23.8% ** 1.6% -4.8% 87.7% -0.6% -0.5% 0.4% -6.3% -20.6% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 121.0 95.2 3.8 3,708 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) (1.7) (6.0) (0.1) 149.9 | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% -1.4% -6.3% -2.6% 4.0% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption Electric Mobility EV Energy Sales (MWh) | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 119.3 89.2 3.7 3,857 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 119.9 88.9 3.9 4,856 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) (0.6) (0.4 (0.2) (998) | -13.0% -29.8% 7.9% 10.2% 23.8% % 1.6% -4.8% 87.7% -0.6% -0.5% 0.4% -6.3% -20.6% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 121.0 95.2 3.8 3,708 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) (1.7) (6.0) (0.1) 149.9 | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% -1.4% -6.3% -2.6% 4.0% |
| Values in US\$ Thousands Revenues Variable costs Margin EBITDA Net Income Operational Data Thermal Business Cold Water Sales (GWh-t) Hot Water Sales (GWh-t) Steam Sales (GWh-t) Cold Water avg. sales price (\$/MWh) Hot Water avg. sales price (\$/MWh) Steam avg. sales price (\$/MWh) Electric Energy Purchase (GWh) MMBTU Consumption Electric Mobility EV | 1,803 808 996 178 (478) Actual 13.8 2.7 0.5 114.3 119.3 89.2 3.7 3,857 | 2,073 1,150 923 161 (386) Budget 13.5 2.8 0.3 114.9 119.9 88.9 3.9 4,856 | (270) (343) 73 16 (92) Variation 0.2 (0.1) 0.2 (0.6) (0.6) (0.4 (0.2) (998) | -13.0% -29.8% 7.9% 10.2% 23.8% ** 1.6% -4.8% 87.7% -0.6% -0.5% 0.4% -6.3% -20.6% | 1,639 829 809 456 15 2022 13.5 2.8 0.3 115.4 121.0 95.2 3.8 3,708 | 165 (22) 186 (279) (492) Variation 0.2 (0.1) 0.3 (1.2) (1.7) (6.0) (0.1) 149.9 | 10.0% -2.6% 23.0% -61.1% -3316.1% % 1.7% -4.4% 94.1% -1.0% -1.4% -6.3% -2.6% 4.0% |

II. Current Month Income Statement vs Budget and vs Prior Year

| P&L | MONTH | | | | | | |
|---------------------------------|--------|--------|-----------|---------|------------|-----------|---------|
| US\$000 | Actual | Budget | Variation | Var (%) | Prior year | Variation | Var (%) |
| Revenues | | | | | | | |
| Thermal Energy Sales | 416 | 525 | (108) | -21% | 441 | (25) | -6% |
| E-mobility Sales | 24 | 36 | (12) | -33% | 24 | 0 | 2% |
| Software Sales | 170 | - | 170 | 0% | - | 170 | 0% |
| Other Revenues | 12 | - | 12 | 0% | 2 | 10 | 459% |
| Total Revenues | 623 | 561 | 62 | 11% | 467 | 156 | 33% |
| Variable Costs | | | | | | | |
| Fuel ¹ | (0) | (22) | 22 | -100% | (6) | 6 | -98% |
| Purchase of Energy ² | (207) | (269) | 62 | -23% | (230) | 22 | -10% |
| Purchase of Energy E-mobility | (30) | (17) | (13) | 79% | (10) | (20) | 200% |
| Other Variable Cost | - | - | - | 0% | (3) | 3 | -100% |
| Total Variable Costs | (237) | (308) | 71 | -23% | (249) | 12 | -5% |
| Variable Margin | 386 | 253 | 133 | 53% | 218 | 168 | 77% |
| Labor Cost | (97) | (30) | (67) | 224% | (24) | (73) | 299% |
| O&M | (110) | (70) | (40) | 57% | (54) | (56) | 105% |
| Head Office G&A | (50) | (124) | 74 | -60% | (32) | (18) | 56% |
| Total Fixed Costs | (256) | (224) | (33) | 15% | (110) | (147) | 133% |
| EBITDA | 130 | 29 | 100 | 342% | 108 | 21 | 20% |
| D&A | (141) | (127) | (14) | 11% | (100) | (42) | 42% |
| Net Interest Expense | (7) | - | (7) | 0% | (4) | (2) | 54% |
| Exchange (Gain) Loss | 25 | - | 25 | 0% | 9 | 16 | 167% |
| Other (Income) Expense | 3 | - | 3 | 0% | 2 | 1 | 43% |
| Income before taxes | 9 | (98) | 108 | -110% | 15 | (6) | N/A |
| Income Tax | (24) | (11) | (13) | 125% | (1) | (23) | 2101% |
| Net income | (15) | (109) | 94 | -86% | 14 | (29) | -202% |

¹ Additional Fuel Cost of US\$19 thousand reflected as a credit note in Thermal Energy Sales.

 $^{^{2}}$ Additional Energy Purchase of US\$103 thousand reflected as credit note in Thermal Energy Sales.

III. YTD Income Statement vs Budget and vs Prior Year

| P&L | YTD | | | | | | |
|---------------------------------|--------|---------|-----------|---------|------------|-----------|---------|
| US\$000 | Actual | Budget | Variation | Var (%) | Prior year | Variation | Var (%) |
| Revenues | | | | | | | |
| Thermal Energy Sales | 1,526 | 1,922 | (396) | -21% | 1,539 | (13) | -1% |
| E-mobility Sales | 88 | 136 | (48) | -35% | 64 | 24 | 38% |
| Software Sales | 170 | 15 | 155 | 1036% | 33 | 137 | 413% |
| Other Revenues | 19 | - | 19 | 0% | 3 | 16 | 598% |
| Total Revenues | 1,803 | 2,073 | (270) | -13% | 1,639 | 165 | 10% |
| Variable Costs | | | | | | | |
| Fuel ¹ | (0) | (95) | 94 | -99% | (6) | 6 | -93% |
| Purchase of Energy ² | (757) | (993) | 236 | -24% | (795) | 38 | -5% |
| Purchase of Energy E-mobility | (51) | (63) | 12 | -19% | (25) | (26) | 103% |
| Other Variable Cost | - | - | - | 0% | (3) | 3 | -100% |
| Total Variable Costs | (808) | (1,150) | 343 | -30% | (829) | 22 | -3% |
| Variable Margin | 996 | 923 | 73 | 8% | 809 | 186 | 23% |
| Labor Cost | (253) | (119) | (134) | 112% | (56) | (197) | 355% |
| O&M | (287) | (286) | (1) | 0% | (147) | (141) | 96% |
| Head Office G&A | (278) | (356) | 78 | -22% | (151) | (127) | 84% |
| Total Fixed Costs | (818) | (762) | (56) | 7% | (353) | (465) | 132% |
| EBITDA | 178 | 161 | 16 | 10% | 456 | (279) | -61% |
| D&A | (569) | (504) | (65) | 13% | (399) | (170) | 42% |
| Net Interest Expense | (17) | - | (17) | 0% | (14) | (3) | 19% |
| Exchange (Gain) Loss | 2 | - | 2 | 0% | 19 | (18) | -92% |
| Other (Income) Expense | 3 | - | 3 | 0% | 3 | 0 | 7% |
| Income before taxes | (404) | (343) | (61) | 18% | 64 | (469) | -729% |
| Income Tax | (73) | (43) | (30) | 70% | (49) | (24) | 48% |
| Net income | (478) | (386) | (92) | 24% | 15 | (492) | -3316% |

¹ Additional Fuel Cost of US\$77 thousand reflected as a credit note in Thermal Energy Sales.

 $^{^{\}rm 2}$ Additional Energy Purchase of US\$387 thousand reflected as credit note in Thermal Energy Sales.

IV. MD&A

Key drivers for Income Statement variations vs Budget and other relevant discussions:

i. Month

- *i)* US\$170 thousand higher software sales mainly explained by a new implementation contract with CAASD to measure and invoice water supply.
- ii) Thermal Margin was US\$25 thousand lower than budgeted due to lower unitary margin by 12%.
- *iii)* Evergo's margin was US\$25 thousand lower than budgeted explained by the table below, as a provision in energy purchase was registered during April, accounting for the months of January through April 2023:

| Month | Actual | Budget | Variation | Var (%) |
|-------------------------|--------|--------|-----------|---------|
| EV Margin | | | | |
| Unitary Margin (\$/MWh) | (0.07) | 0.23 | (0.31) | -131% |
| Energy Sold (MWh) | 77.1 | 82.9 | (5.8) | -7% |
| Total Margin | (6) | 19 | (25) | -129% |

- *iv)* US\$67 thousand higher labor costs mainly explained by unbudgeted personnel entries in Evergo Dominicana as well as higher rent allowance expenses due to timing impact.
- v) Higher O&M expenses mainly explained by: a) US\$46 thousand higher maintenance expenses in TS01, TS02 and TS03 thermal platforms; b) US\$11 thousand higher electric chargers' maintenance expenses (brigades);
 c) US\$6 thousand higher uniform expenses; partially offset by: d) US\$29 thousand lower maintenance expenses in TS04 thermal platform.
- vi) Lower Head Office expenses mainly due to: a) US\$45 thousand lower insurance expenses explained by timing impact as the larger portion of the expense was budgeted for April 2023; b) US\$27 thousand lower Evergo's head office expenses; c) US\$2 thousand lower telephone expenses.

ii. <u>Year-to-date</u>

- vii) US\$155 thousand higher software sales mainly explained by a new implementation contract with CAASD to measure and invoice water supply.
- i) Thermal Margin was US\$66 thousand lower than budgeted due to lower unitary margin by 10%.
- ii) Evergo's margin was US\$36 thousand lower than budgeted explained by the table below:

| YTD | Actual | Budget | Variation | Var (%) |
|-------------------------|--------|--------|-----------|---------|
| EV Margin | | | | |
| Unitary Margin (\$/MWh) | 0.13 | 0.23 | (0.10) | -45% |
| Energy Sold (MWh) | 289.2 | 313.5 | (24.3) | -8% |
| Total Margin | 37 | 73 | (36) | -49% |

iii) US\$134 thousand higher labor costs mainly explained by unbudgeted personnel entries in Evergo Dominicana as well as higher rent allowance expenses due to timing impact.

viii) Lower Head Office expenses mainly due to: a) US\$46 thousand lower insurance expenses explained by timing impact as the larger portion of the expense was budgeted for April 2023; b) US\$20 thousand lower local rent expenses; c) US\$7 thousand lower telephone expenses; d) US\$6 thousand lower IT expenses.

Variable Margin by Thermal Station

| Thermal contribution to | Revenues | Variable Costs | Variable Margin |
|-------------------------|----------|----------------|-----------------|
| TS01-TS02 Club Med | 803 | (291) | 512 |
| TS03 Hilton | 432 | (249) | 183 |
| TS04 Vista Sol | 291 | (218) | 73 |
| Total | 1,526 | (757) | 769 |

V. Balance Sheet

| Balance Sheet (US\$000) | Apr-23 | Dec-22 |
|-------------------------------|---------|---------|
| Assets | | |
| Cash and Cash Equivalents | 333 | 466 |
| Accounts Receivable | 1,193 | 565 |
| Inventory | 1,272 | 866 |
| Other Current Assets | 2,464 | 1,802 |
| Total Current Assets | 5,262 | 3,699 |
| | | |
| Net PP&E | 11,687 | 11,890 |
| Right of use assets | 354 | 369 |
| Other non-current assets | 103 | 104 |
| Total Assets | 17,405 | 16,062 |
| | | |
| Liabilities and Equity | | |
| Current Portion of LTD | - | - |
| Accounts Payable | 656 | 1,210 |
| Tax payable | 254 | 99 |
| Lease liabilities short-term | 36 | 36 |
| Other Current Liabilities | 117 | 88 |
| Total Current Liabilities | 1,063 | 1,432 |
| | | |
| Long-term debt | - | - |
| Related Parties LT Payable | 8,220 | 6,228 |
| Lease liabilities long-term | 390 | 402 |
| Deferred Income tax | 281 | 382 |
| Other non-current liabilities | 347 | 36 |
| Total Liabilities | 10,301 | 8,480 |
| | | |
| Share Capital | 9,564 | 9,564 |
| Retained Earnings | (2,460) | (1,982) |
| Total shareholders' equity | 7,104 | 7,582 |
| Non-controlling interest | - | - |
| Total Liabilities and Equity | 17,405 | 16,062 |

VI. Cash Flow

| Cash Flow (US\$000) | Q1 | Apr-23 | 2023 YTD | Budget YTD |
|--|-------|--------|----------|------------|
| Income before tax | (414) | 9 | (404) | (138) |
| Adjustments to conciliate the net income to the net cash | | | | |
| Depreciation and amortization | 425 | 140 | 565 | 299 |
| (Increase) decrease in other assets | 8 | 2 | 9 | - |
| Net change in working capital | 296 | 202 | 498 | 602 |
| Taxes paid | (15) | (33) | (48) | (81) |
| Net cash provided by operating activities | 300 | 320 | 620 | 683 |
| | | | | |
| Acquisition/sale of property, plant and equipment ¹ | (480) | (262) | (742) | (1,290) |
| Net cash used in investing activities | (480) | (262) | (742) | (1,290) |
| | | | | |
| Debt obtained | - | - | - | - |
| Equity funding | - | - | - | 2,500 |
| Lease payments | (9) | (3) | (12) | - |
| Dividends paid in cash | - | | - | - |
| Net cash (used in) provided by financing activities | (9) | (3) | (12) | 2,500 |
| | | | | |
| Net Decrease (Increase) in cash during the month | (188) | 55 | (133) | 1,893 |
| Cash and cash equivalents at the beginning of the period | 466 | 277 | 466 | 190 |
| Cash and cash equivalents at the end of the month | 277 | 333 | 333 | 2,083 |

¹Detailed CAPEX figures explained by the table below:

| YTD CAPEX by Business Line (US\$000) | Actual | Budget |
|--------------------------------------|--------|--------|
| Thermal | 396 | 877 |
| Evergo | 305 | 413 |
| Vehicle Purchase | 42 | - |
| Total | 742 | 1,290 |